

# Geography of Innovation and the Location of MNEs R&D Activities

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- Innovation is clustered in a few places in the world ('local buzz' argument)
- These few places need to be connected to each other ('global pipeline' argument)
- MNEs are privileged actors to build these pipelines, but they need to internationalise their R&D activities in geographically dispersed locations
- What are the factors that drive the location of R&D by MNEs?
  - In particular, to what extent
    - Geographic distance is an obstacle to internationalisation of R&D
    - The location of production activities constraints the location of R&D

# Main references

- Castellani D. (2017) The Changing Geography of Innovation and the MNE, in Gary Cook, Jennifer Johns, Frank McDonald, Jon Beaverstock and Naresh Pandit (eds.) *The Routledge Companion to International Business and Economic Geography*, forthcoming
- Castellani D., Zanfei A. (2006) *Multinational Firms, Innovation and Productivity*, Edward Elgar
- Castellani, D., Jimenez, A., & Zanfei, A. (2013). How remote are R&D labs? Distance factors and international innovative activities. *Journal of International Business Studies*, 44(7), 649-675.
- Castellani D., Lavoratori K. (2017) The Lab and the Plant. Offshored R&D and co-location with manufacturing activities, *mimeo*.

- EG perspective
  - Innovation activities tend to cluster to allow more effective transfer of (mostly) tacit knowledge
    - the importance of ‘being there’ (Gertler, 2003)
  - Local buzz and global pipelines (Bathelt, Malberg and Maskell, 2004)

‘Local buzz’ generates opportunities for the transmission of sticky, non-articulated, tacit forms of knowledge between firms located there

    - Innovation becomes **more clustered over time** as a result of local buzz, but eventually it needs to be **integrated with knowledge external** to the cluster

‘Global pipelines’ can ‘pump’ information about markets and technologies into the cluster, making the ‘buzz’ more dynamic

    - Pipelines can be created by firms and organisation, or through personal networks (Lorenzen and Mudambi, 2013)
  - But how (and how much) knowledge is transferred in these global pipelines? How can the obstacles of ‘not being there’ be overcome? (Gertler, 2003, 2008)
  - The literature on MNEs innovation activities can help

- IB perspective
  - MNEs typically produce knowledge in their home R&D labs, and exploit it through their network of subsidiaries
  - Increasingly MNEs use their network to leverage geographically dispersed knowledge (Cantwell and Mudambi, 2005)
  - MNEs are becoming orchestrators of knowledge
    - **tap into diverse knowledge clusters** and have the ability to **de-contextualise tacit knowledge** and **transfer it** within the MNE and across space (Meyer et al., 2011; Castellani and Zanfei, 2006, Cantwell and Santangelo, 1999)
    - create institutional proximity that allows **connections between knowledge sources** and share tacit knowledge across locations **despite of geographical distance** (Cano-Kollmann et al., 2016; Gertler, 2003)
  - They are privileged actors to build global pipelines between clusters

# Geography of innovation

- In order to act as conduits of knowledge between clusters MNEs need to locate R&D in dispersed locations
  - How **far** are MNEs willing to go with their R&D in order to be **close** to knowledge cluster?
  - **Disperse** R&D geographically to tap into clusters **or co-locate** R&D with production?

# Distance and the location of R&D

Castellani, Jimenez, Zanfei (2013)

- ① Firms may need to cover long distances to gain access to knowledge clusters
    - Knowledge is concentrated in (relatively) **few and specialized clusters** where MNC *'need to go'*
    - The **location choice set is more limited** than in the case, for example, of manufacturing activities
  - ② MNCs are well placed in the transfer of (codified and tacit) knowledge across clusters even over long distances
    - Through corporate culture and routines they facilitate transfer of knowledge within the MNE
  - ③ The international dispersion of MNC's R&D activities is hindered more by socio-institutional distance (that affects information and communication costs) than by geographic distance
    - Unfamiliar locations increase information and communication costs that are crucial for effectiveness of foreign R&D labs
- ➔ Geographic distance between cluster is less of an obstacle when MNEs decide where to locate their R&D

# The Lab and the Plant

Castellani and Lavoratori (2017)

Why MNEs may locate **their** R&D close to **their** production activities?

- previous investments reduce information costs and uncertainty
- economies of scale and scope
- inter-functional linkages within firm
  - tacit knowledge transfers
  - coordination and control



Why MNEs may **not** want to locate their R&D close to their production/R&D activities?

- production and R&D are attracted by different factors (e.g. cheap labour and proximity to markets vs. quality of human capital and local innovation system)
  - geographical dispersion in search for the best external location factors, or
  - concentration of activities along the value chain in a same location, to preserve intra-firm linkages.

# The Lab and the Plant

Castellani and Lavoratori (2017)

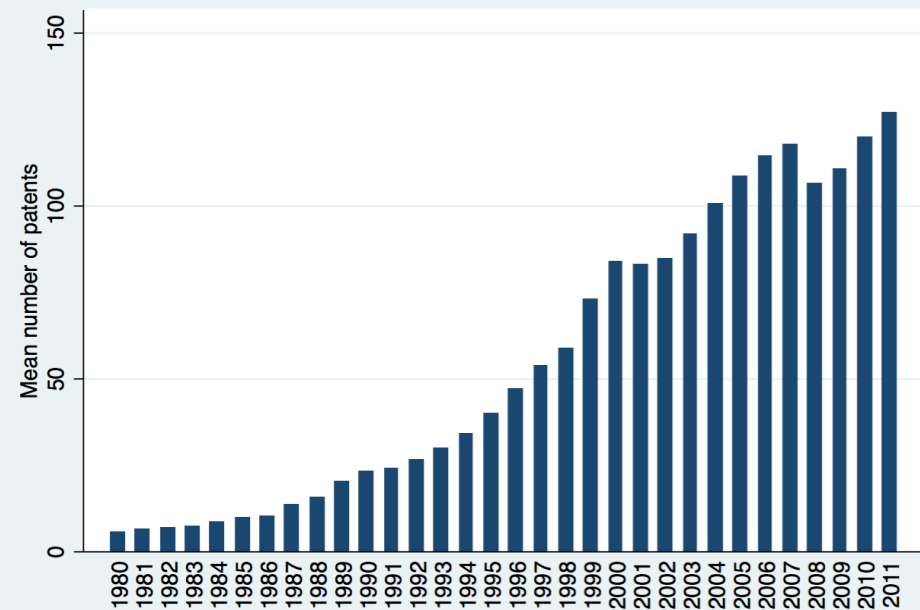
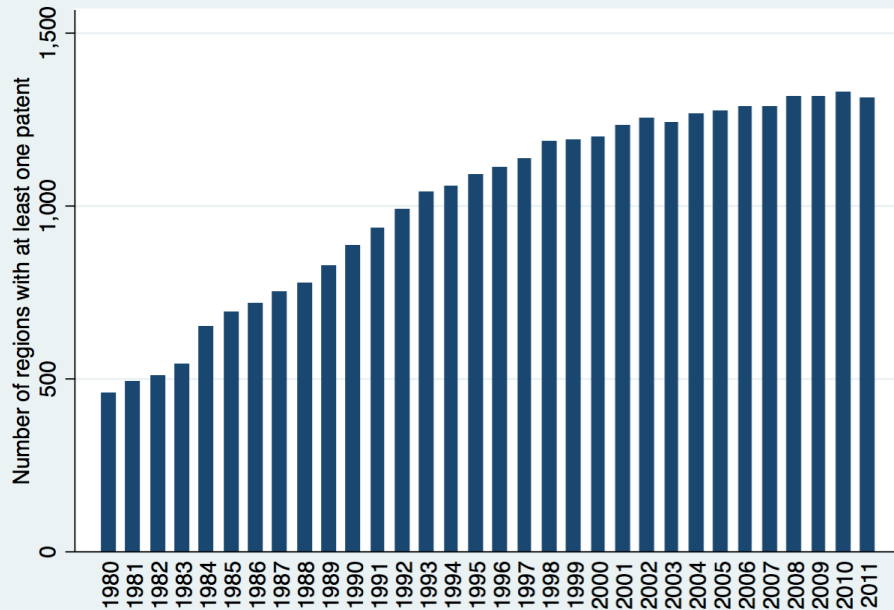
- The need/advantage from co-location can be very heterogeneous across firms
  - across sectors
    - e.g. degree of modularity of technologies, engineering-intensive R&D vs separable R&D/production processes
  - based on firm sensitivity to coordination and control costs
    - e.g. large vs. small firms and more vs. less internationalised firms
  - based on the importance of tacit vs. codified knowledge

# Evidence on the changing geography of inventive activity

- OECD Regional Innovation Dataset
  - 39 countries, 1482 regions (TL2 or TL3) and 32 years (1980-2011)
  - Patent Cooperation Treaty (PCT) Applications, fractional count by inventor and priority year
    - Number of applications
    - Number of patents with co-applicants
    - Share of co-applicants within the region, the country, foreign
  - Population
  - Source: <http://stats.oecd.org>

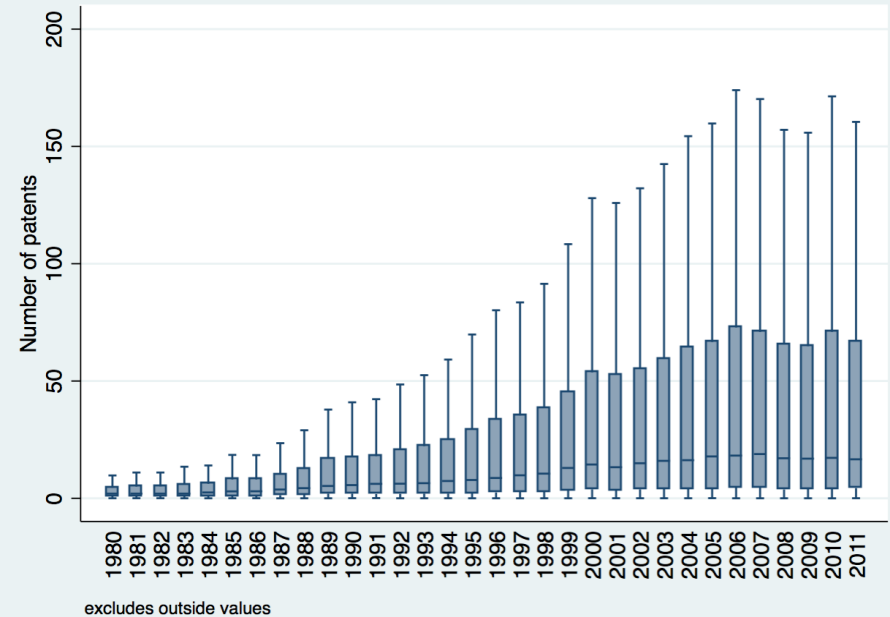
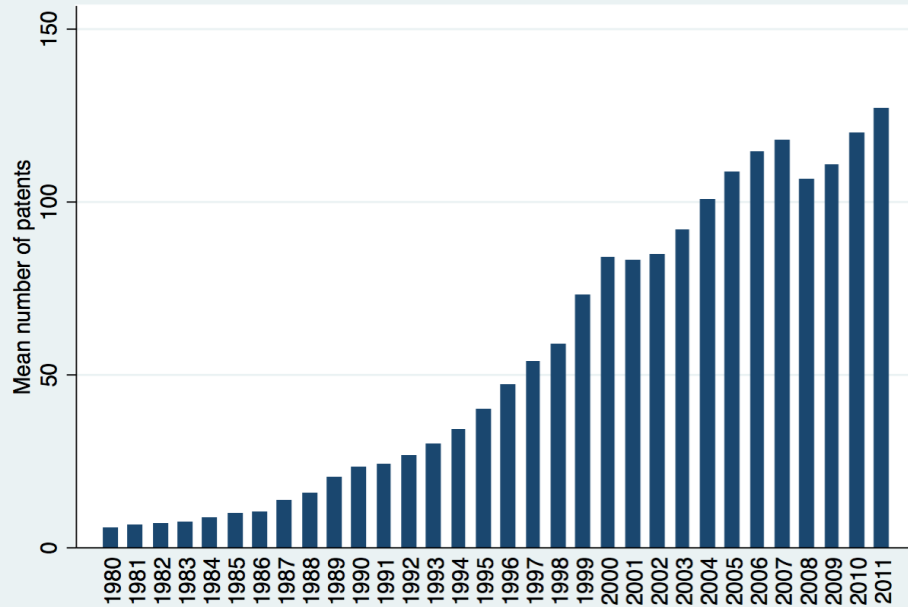
|                       |     | # Regions<br>(%)  | # Patents<br>(%)      | # Patents<br>(median) | Population<br>(median) | Patents per million inhabitants<br>(median) |
|-----------------------|-----|-------------------|-----------------------|-----------------------|------------------------|---|
| TL2                   |     | 13.3              | 7.9%                  | 4                     | 2,621,091              | 1   |
| TL3 - intermediate    |     | 27.21             | 23.7%                 | 10                    | 511,840                | 22  |
| TL3 - rural           |     | 3.51              | 0.1%                  | 2                     | 144,751                | 17  |
| TL3 - close to a city |     | 22.53             | 11.4%                 | 8                     | 392,842                | 20  |
| TL3 - remote          |     | 10.58             | 1.4%                  | 3                     | 180,787                | 19  |
| TL3 - urban           |     | 22.87             | 55.4%                 | 22                    | 841,717                | 32  |
| Total                 |     | 100.0%<br>(1,482) | 100.0%<br>(2,124,022) | 9                     | 503,407                | 19  |
|                       |     |                   |                       |                       |                        |   |
| USA                   | TL3 | 12.1%             | 35.4%                 | 17                    | 668,486                | 24  |
| JPN                   | TL3 | 3.2%              | 14.7%                 | 29                    | 1,723,006              | 17  |
| DEU                   | TL3 | 6.5%              | 12.5%                 | 29                    | 615,003                | 44  |
| GBR                   | TL3 | 9.3%              | 4.9%                  | 10                    | 298,243                | 34  |
| FRA                   | TL3 | 6.5%              | 4.7%                  | 9                     | 495,900                | 21  |
| KOR                   | TL3 | 1.1%              | 3.3%                  | 36                    | 1855,040               | 17  |
| CHN                   | TL2 | 2.1%              | 3.1%                  | 9                     | 34,911,028             | 0.2   |
| SWE                   | TL3 | 1.4%              | 2.5%                  | 28                    | 260,197                | 102   |
| NLD                   | TL3 | 0.8%              | 2.4%                  | 25                    | 1041,552               | 43  |
| ITA                   | TL3 | 7.4%              | 2.0%                  | 5                     | 355,929                | 13  |
| ...                   |     |                   |                       |                       |                        |   |

# The changing geography of patenting



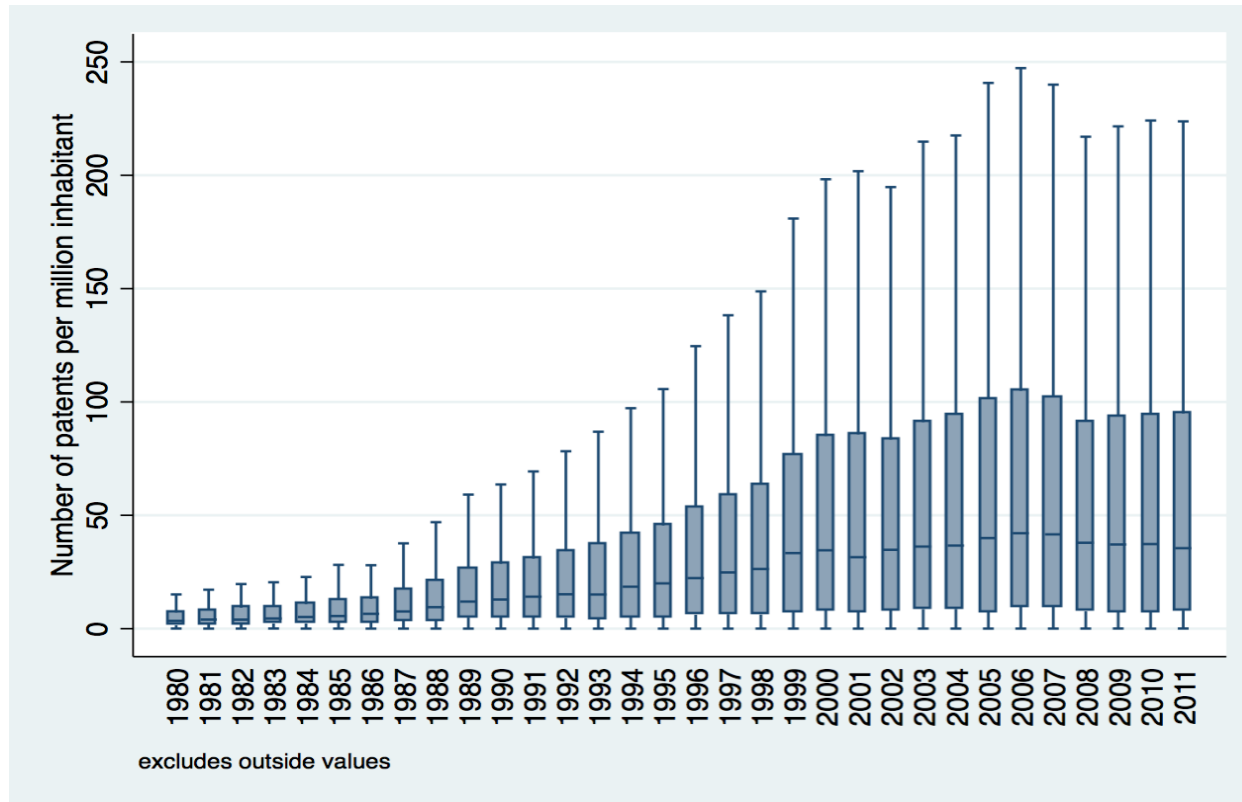
- The number of regions engaged in patenting has increased threefold
- The average number of patents per region has increased by 2 orders of magnitude

# The changing geography of patenting



- The increase in the mean patents is the result of a very skewed distribution
- The median increased relatively little, but there are a number of regions which have significantly increased their patenting

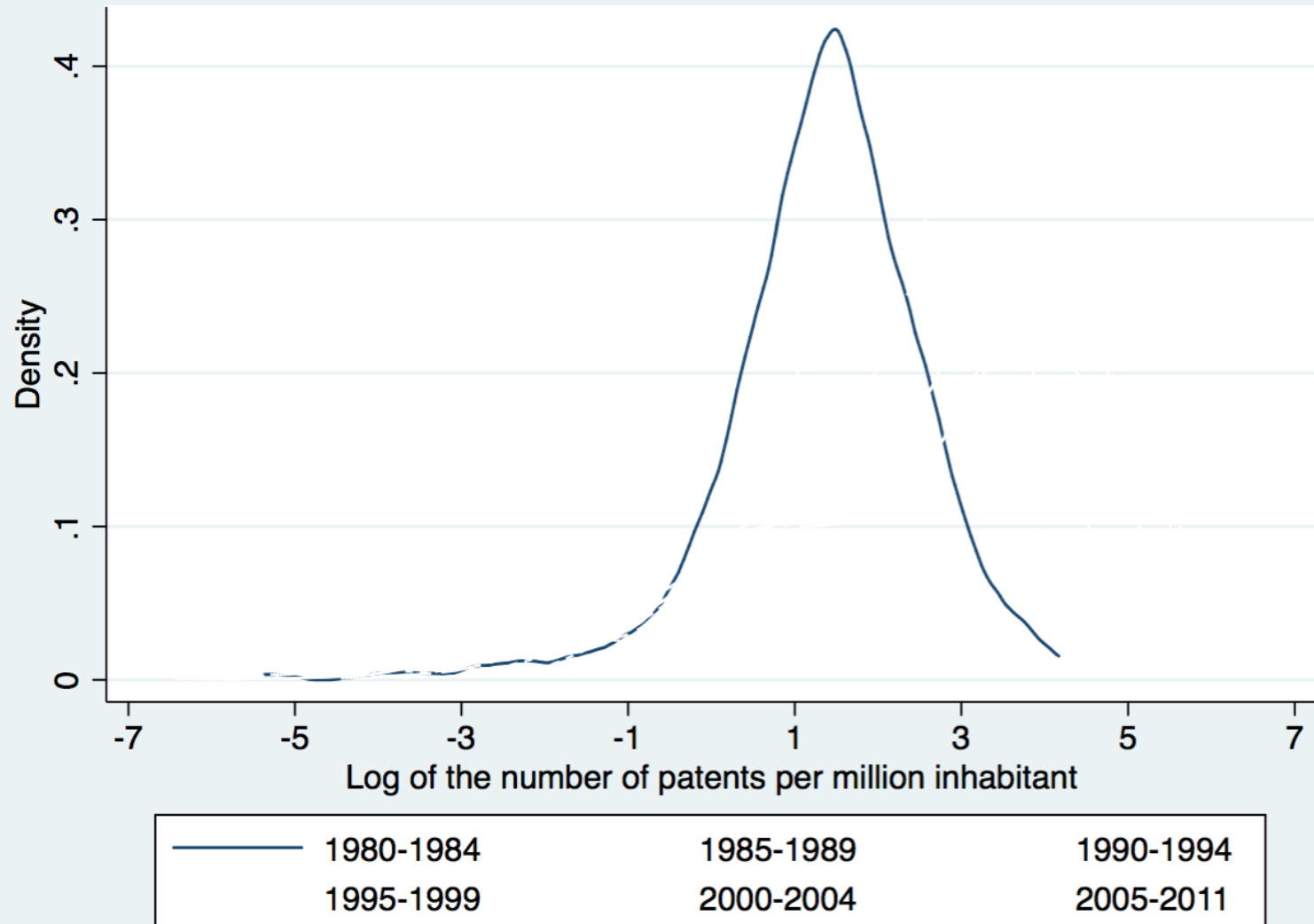
# The changing geography of patenting



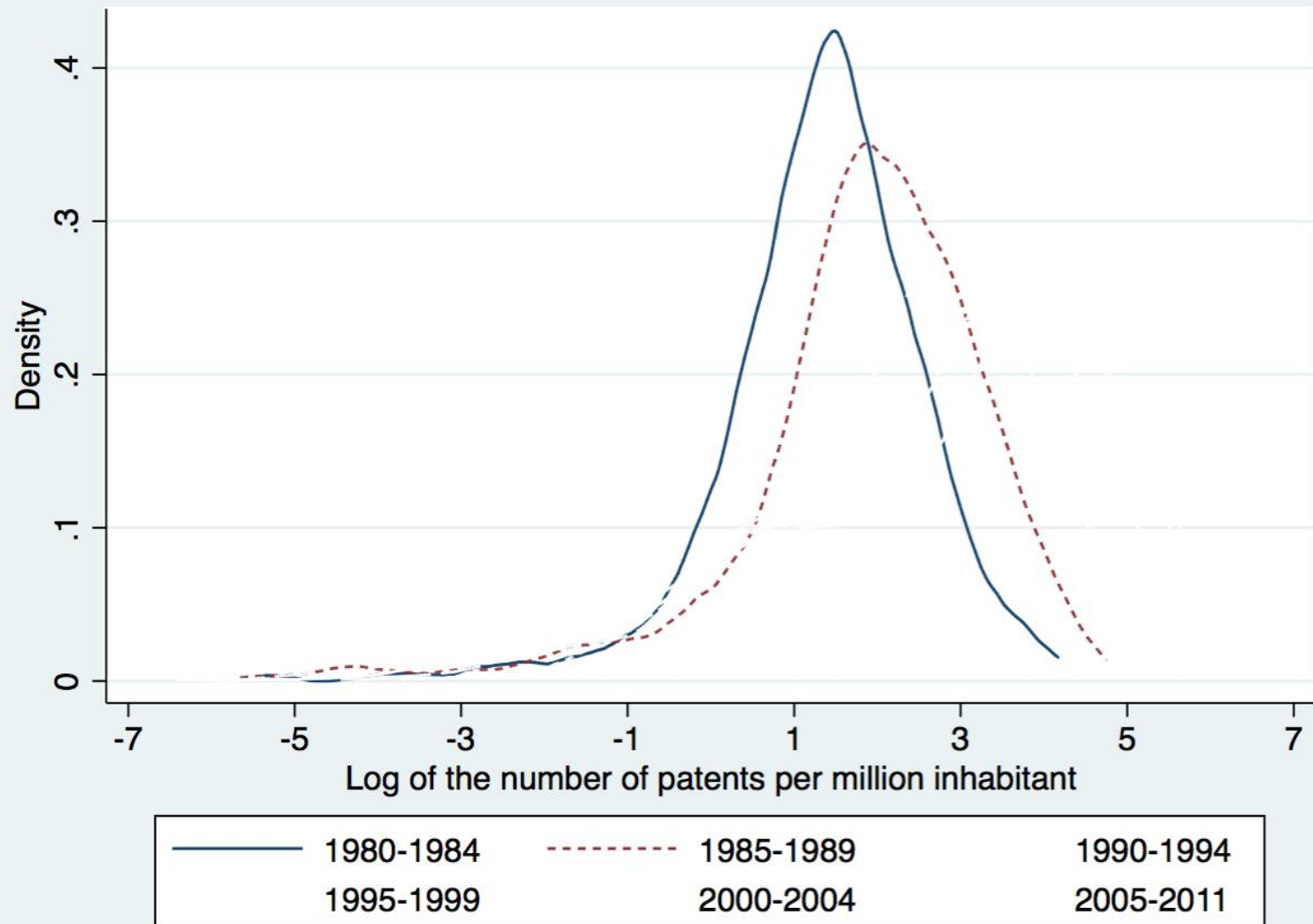
- A similar pattern is observed when we normalise by population
  - Patenting is not driven by increased size of the region!



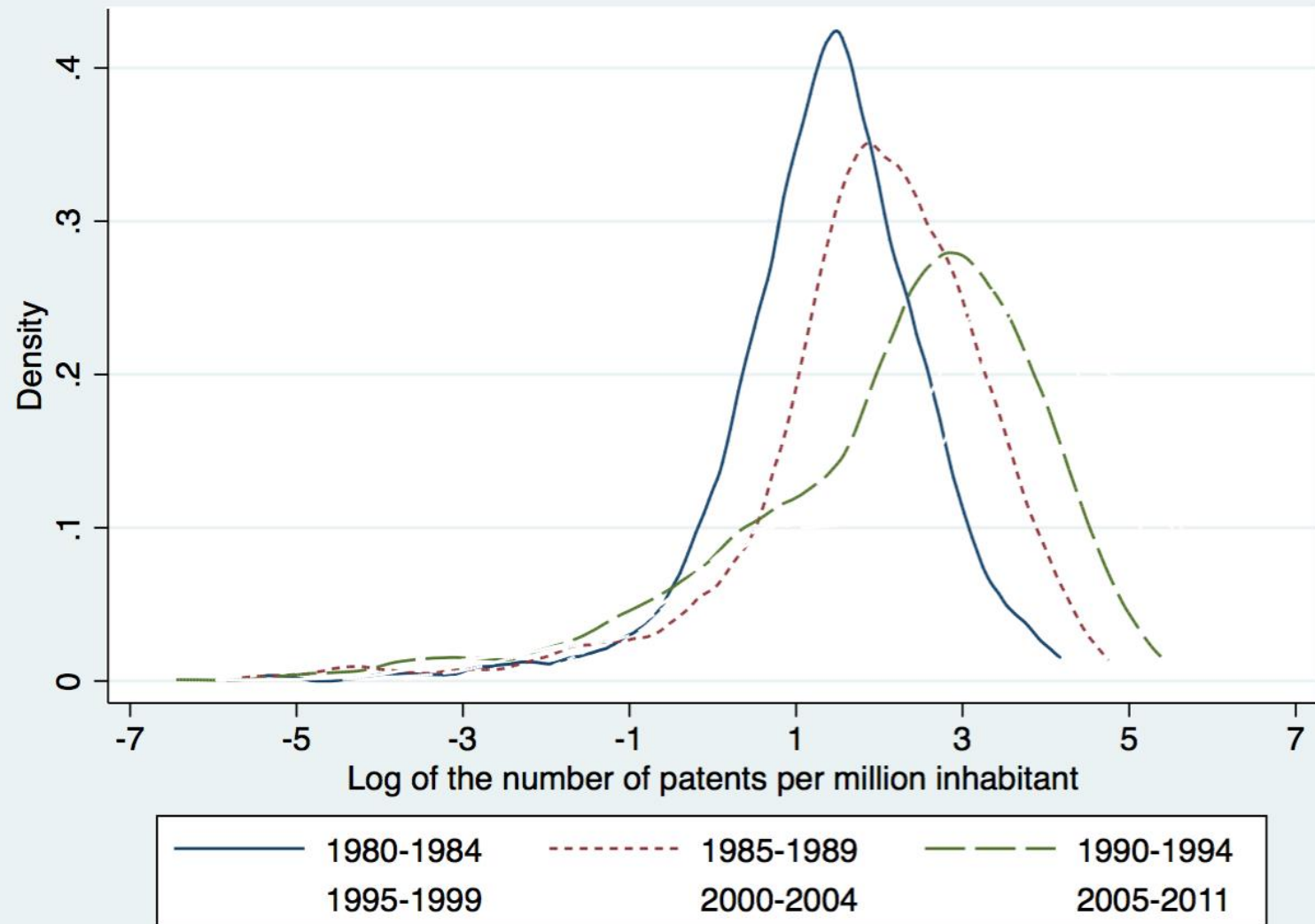
# The changing geography of patenting



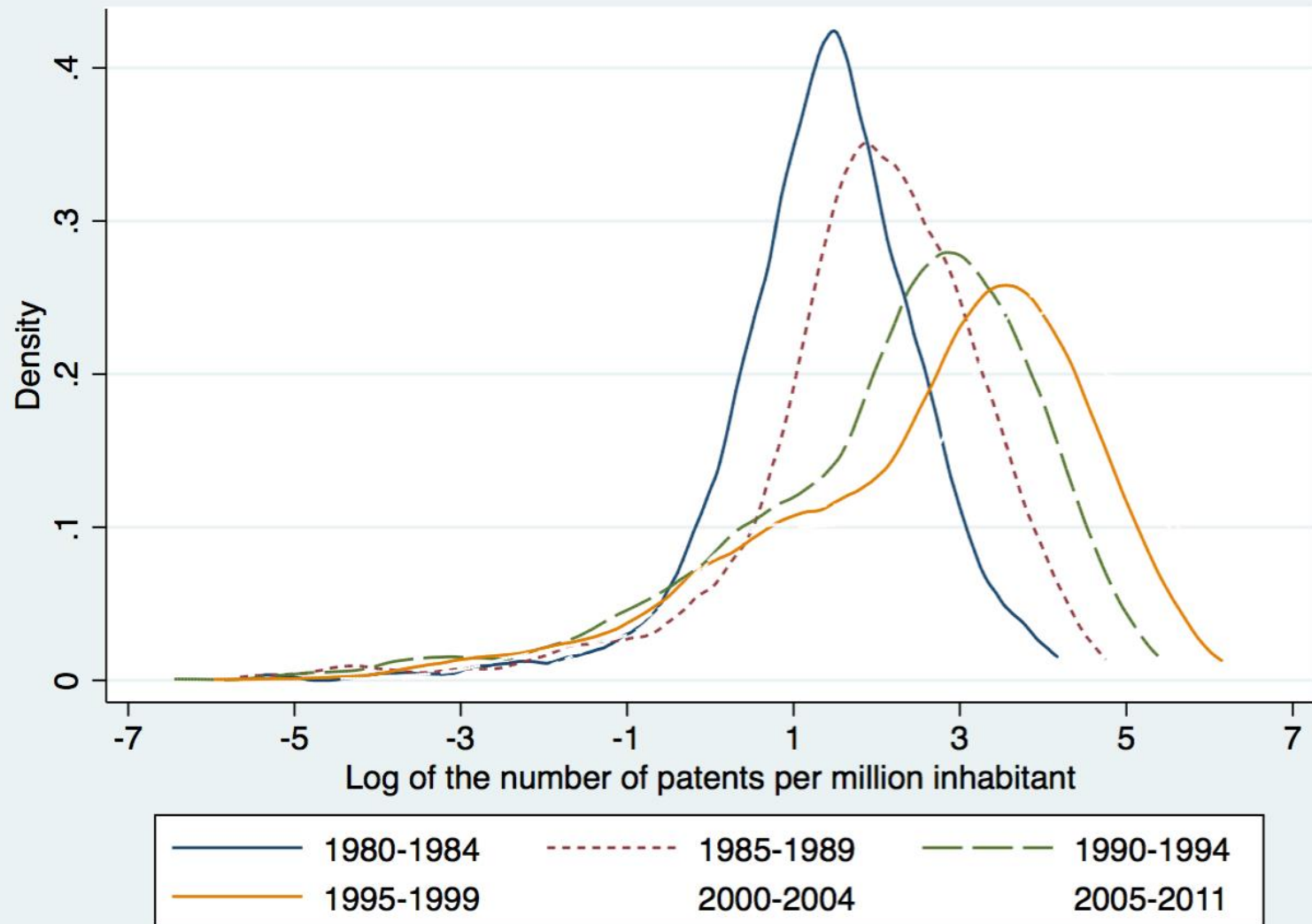
# The changing geography of patenting



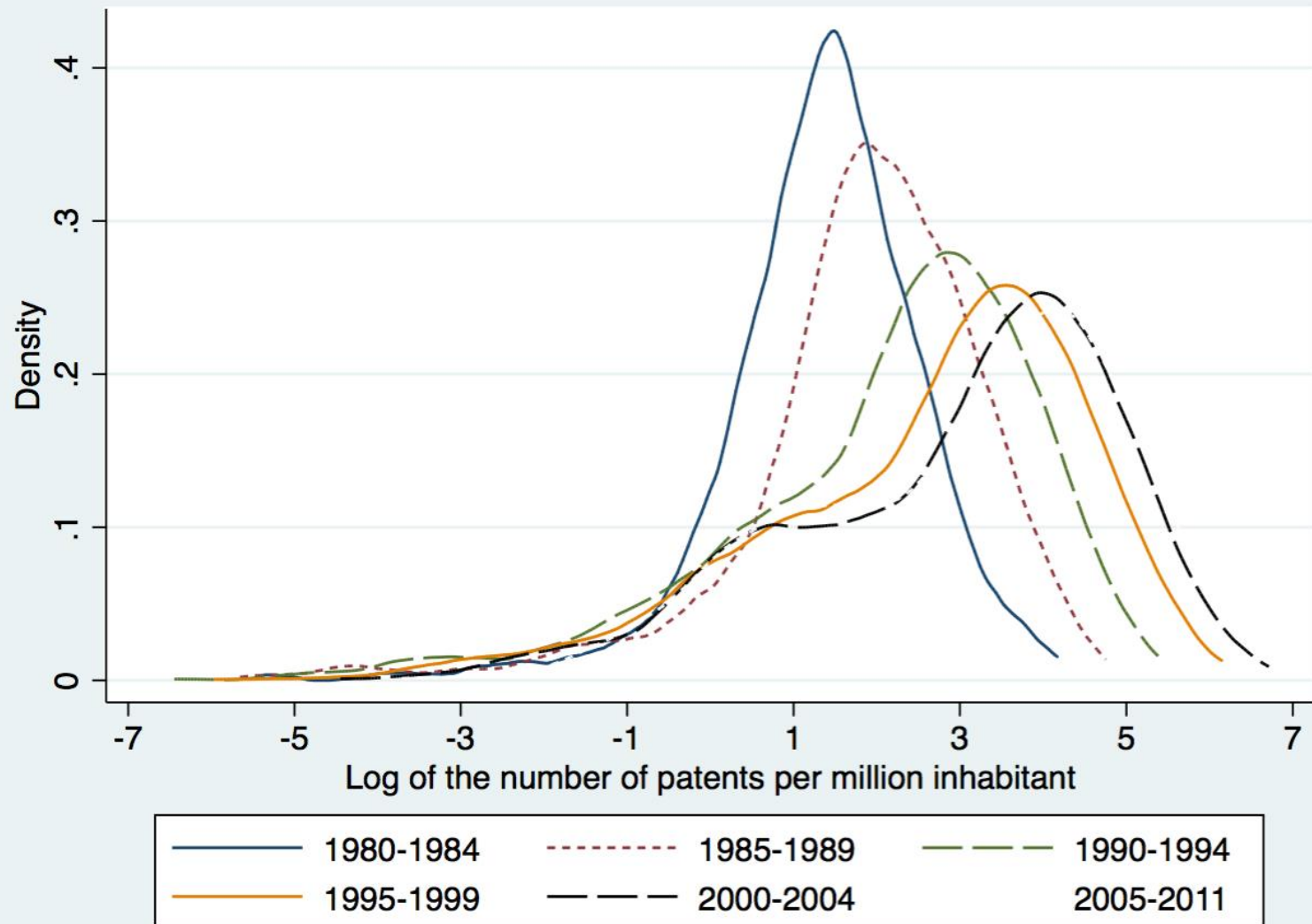
# The changing geography of patenting



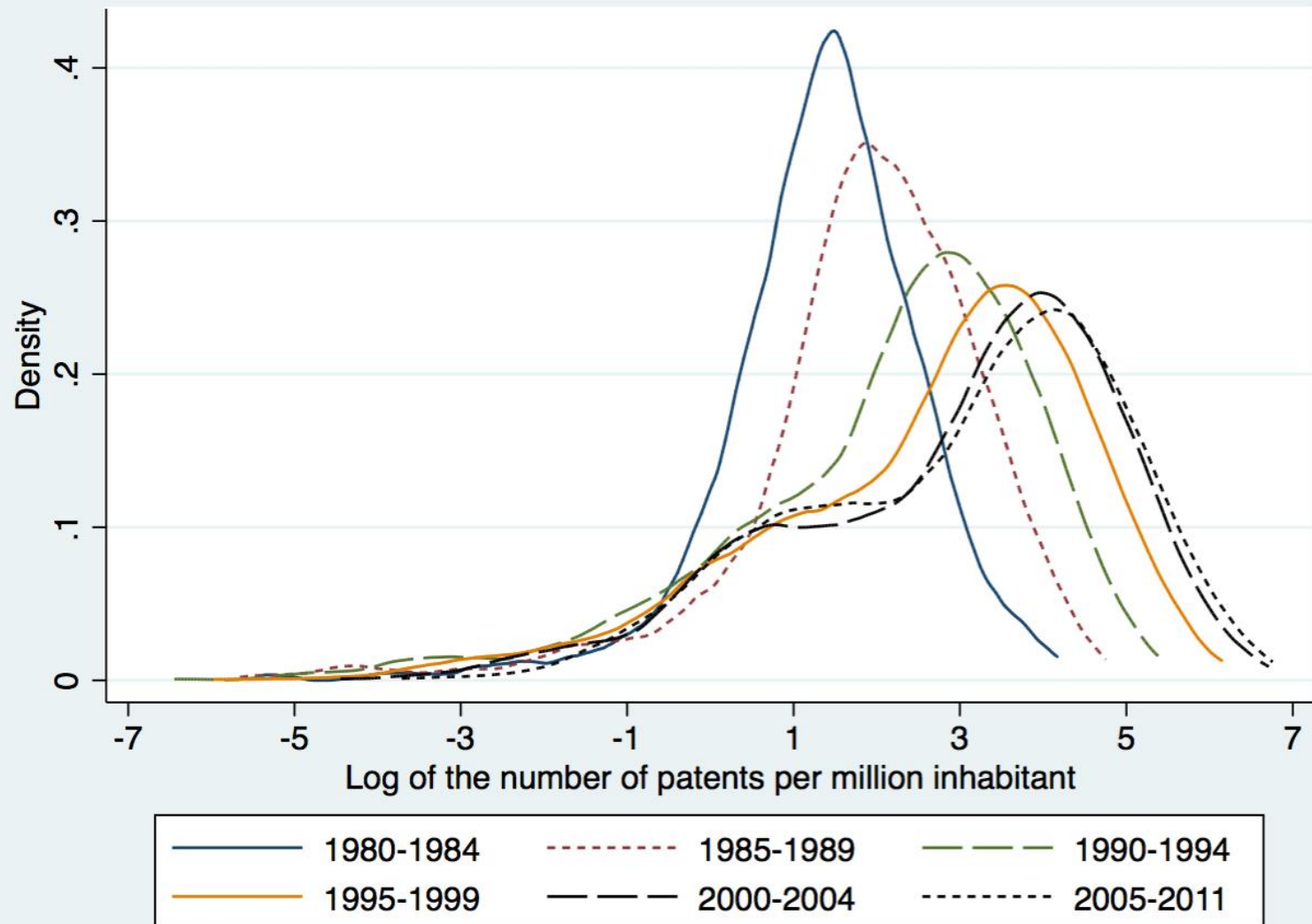
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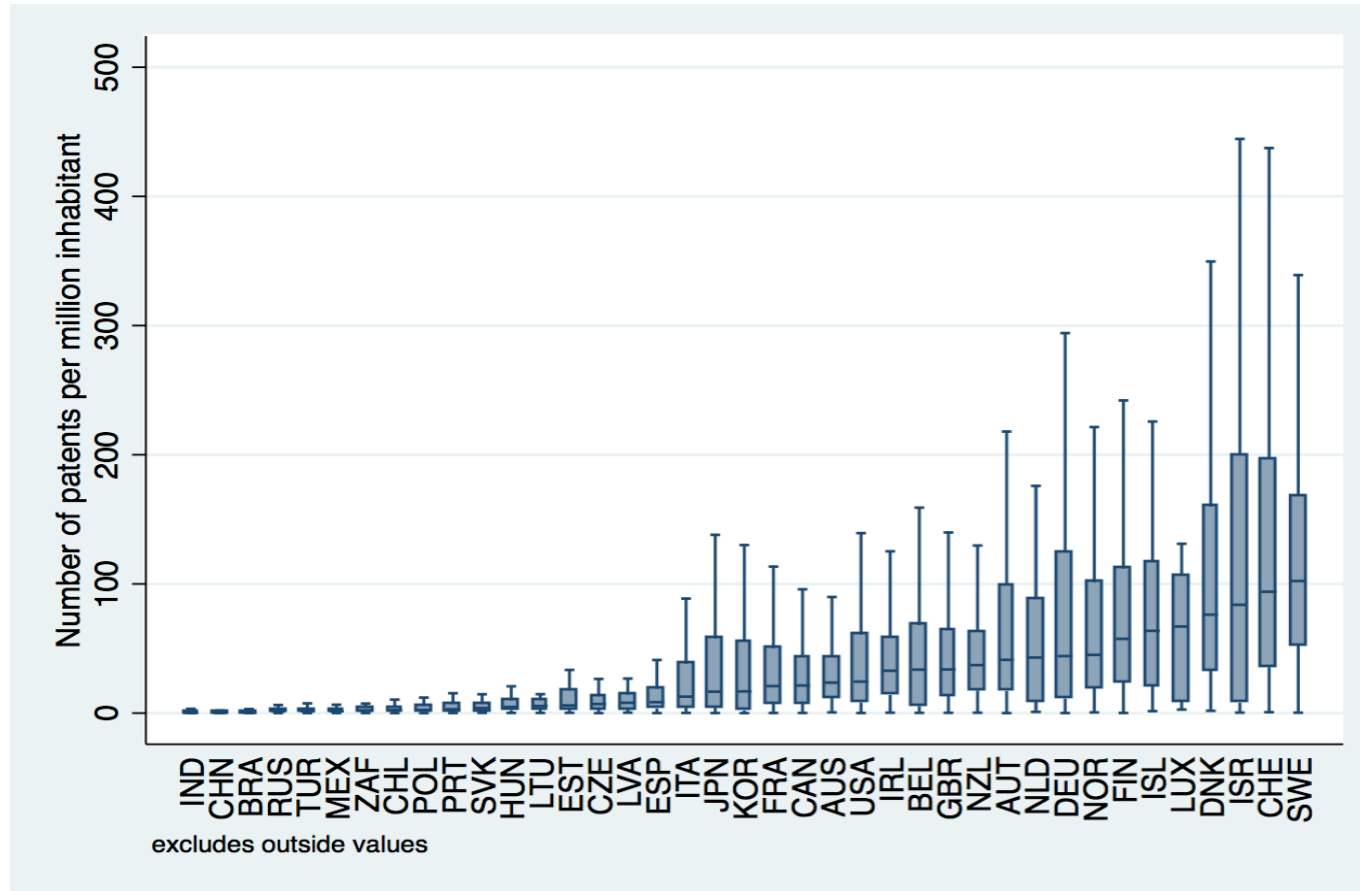
# The changing geography of patenting



# The changing geography of patenting

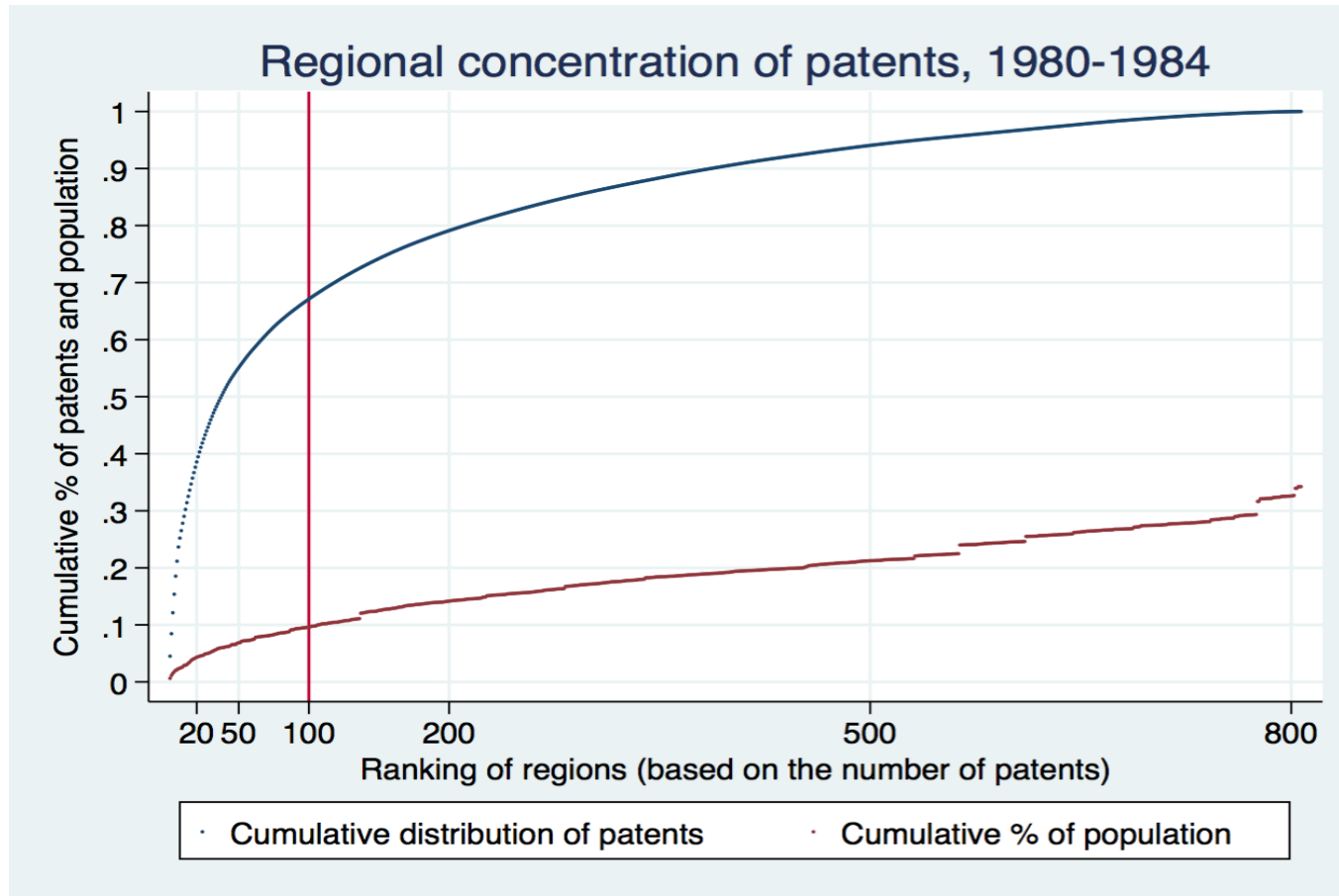


# The changing geography of patenting



- High variance is a feature of most countries!

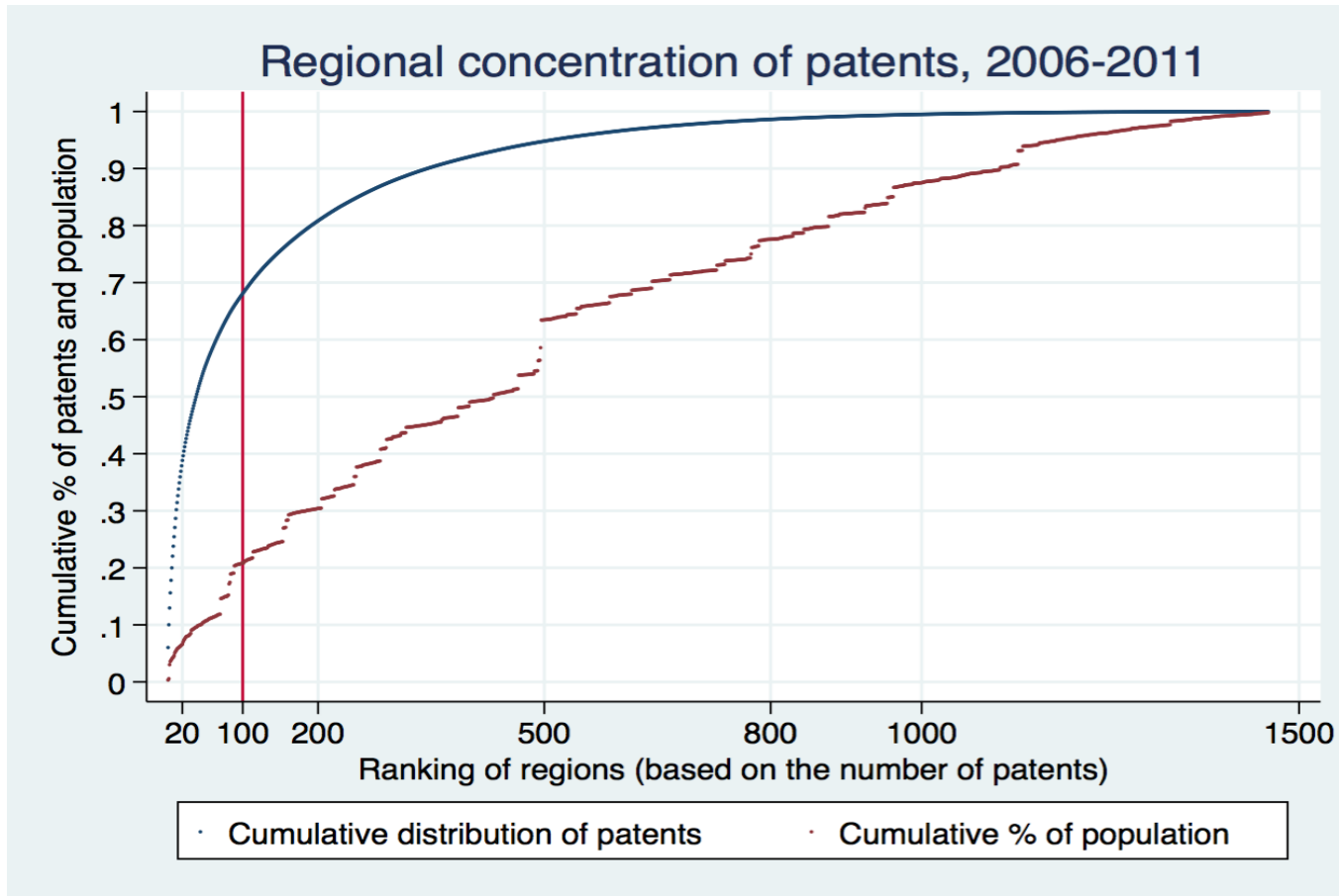
# The changing geography of patenting



- High concentration of patenting. In 1980-84,
  - just 100 regions account for 70% of patents (and only 10% of population)
  - 70% of world's population is in non-patenting regions



# The changing geography of patenting



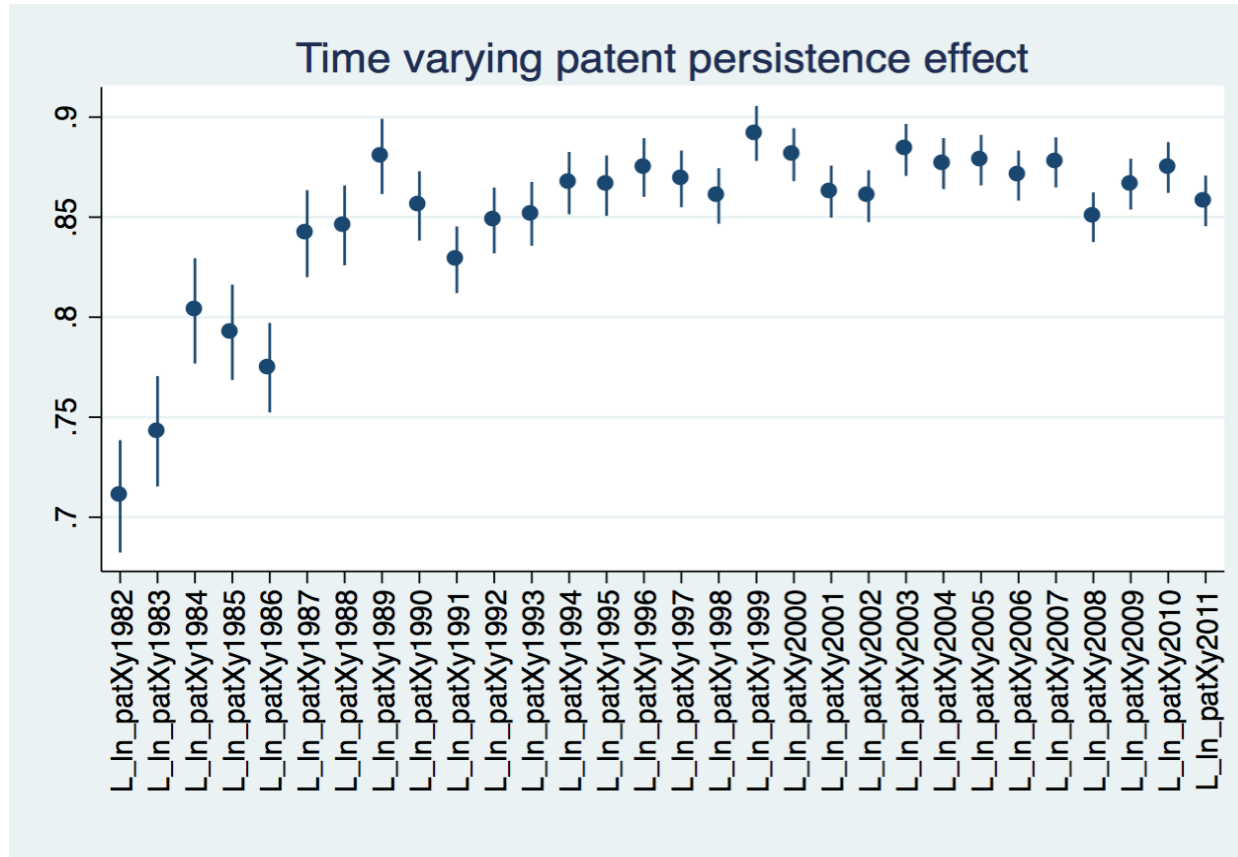
- In 2006-2011,
  - Still 100 regions account for 70% of patents (but they now account for 20% of population)
  - Virtually all regions do some inventive activity

# The changing geography of patenting

|  |     | Quintiles of the number of patents per million inhabitants at time t (5-year period) |       |       |       |       |       |
|--|-----|--|-------|-------|-------|-------|-------|
|  |     | 1st  | 2nd   | 3rd   | 4th   | 5th   | Total |
| Quintiles of the number of patents per million inhabitants at time t-1 (5-year period) | 1st | 69.58  | 20.87 | 6.48  | 2.10  | 0.98  | 100   |
|  | 2nd | 22.42  | 65.50 | 11.88 | 0.21  | 0.00  | 100   |
|  | 3rd | 1.86   | 13.23 | 63.45 | 20.03 | 1.43  | 100   |
|  | 4th | 0.48   | 0.54  | 21.40 | 60.87 | 16.71 | 100   |
|  | 5th | 0.34   | 0.07  | 1.70  | 17.13 | 80.76 | 100   |

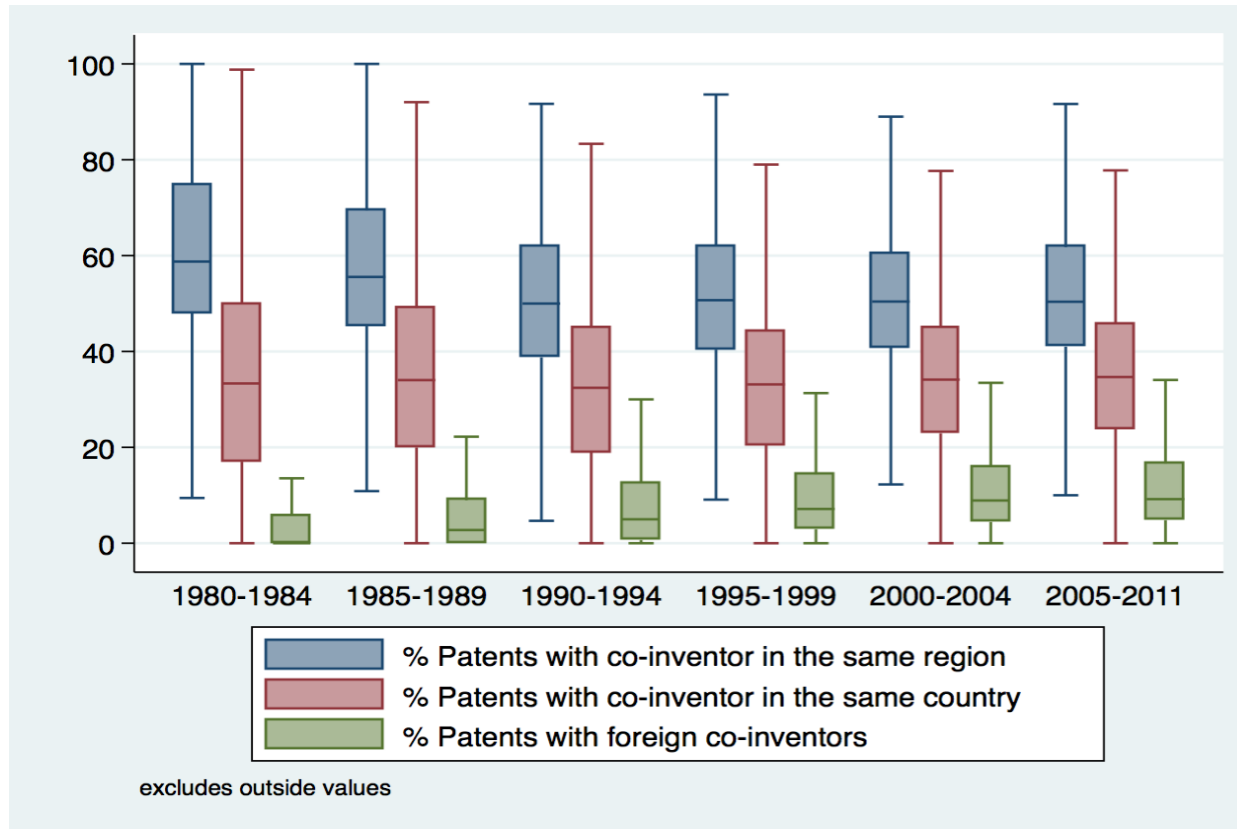
- High persistency in patenting

# The changing geography of patenting



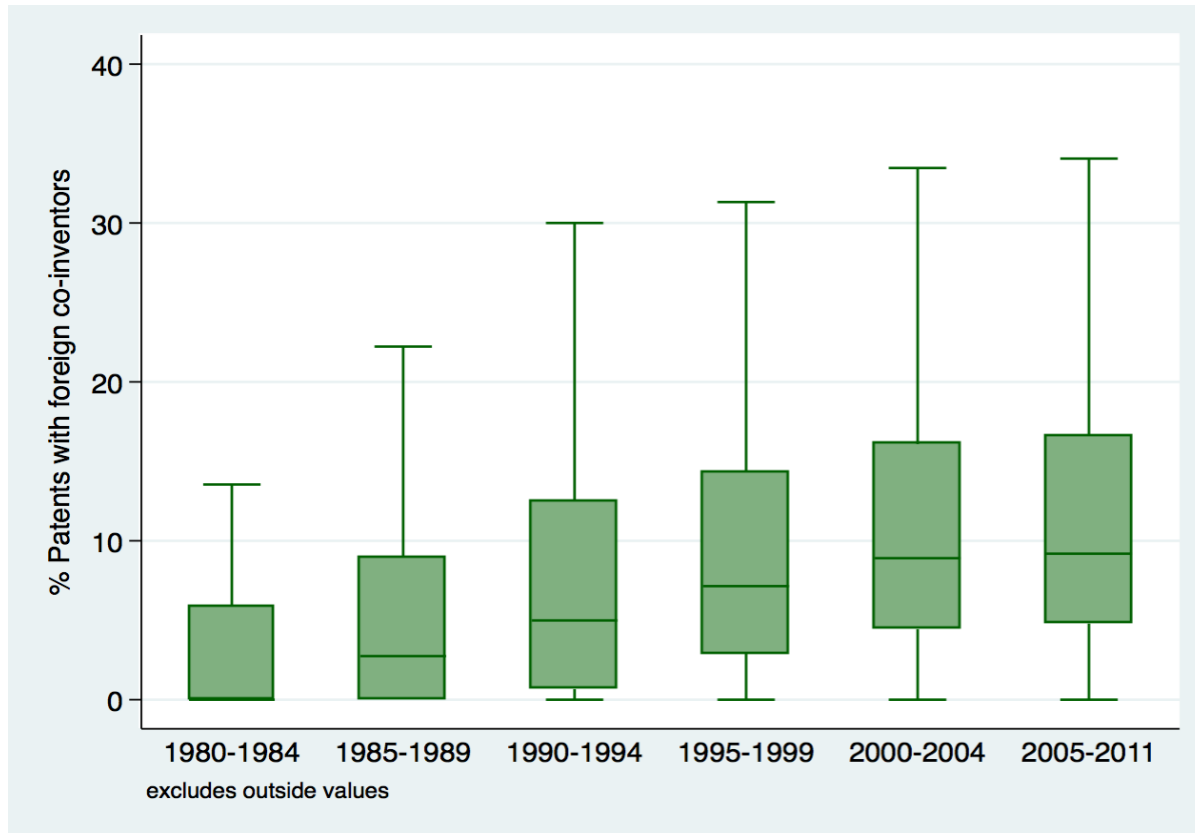
$$p_{it} = \alpha + \beta p_{i,t-1} + \sum_{l=1}^L \gamma_l (p_{it-1} \times D_l) + \delta X_{it} + \mu_j + \theta_t + \varepsilon_{it}$$

# The changing geography of patenting: global pipelines



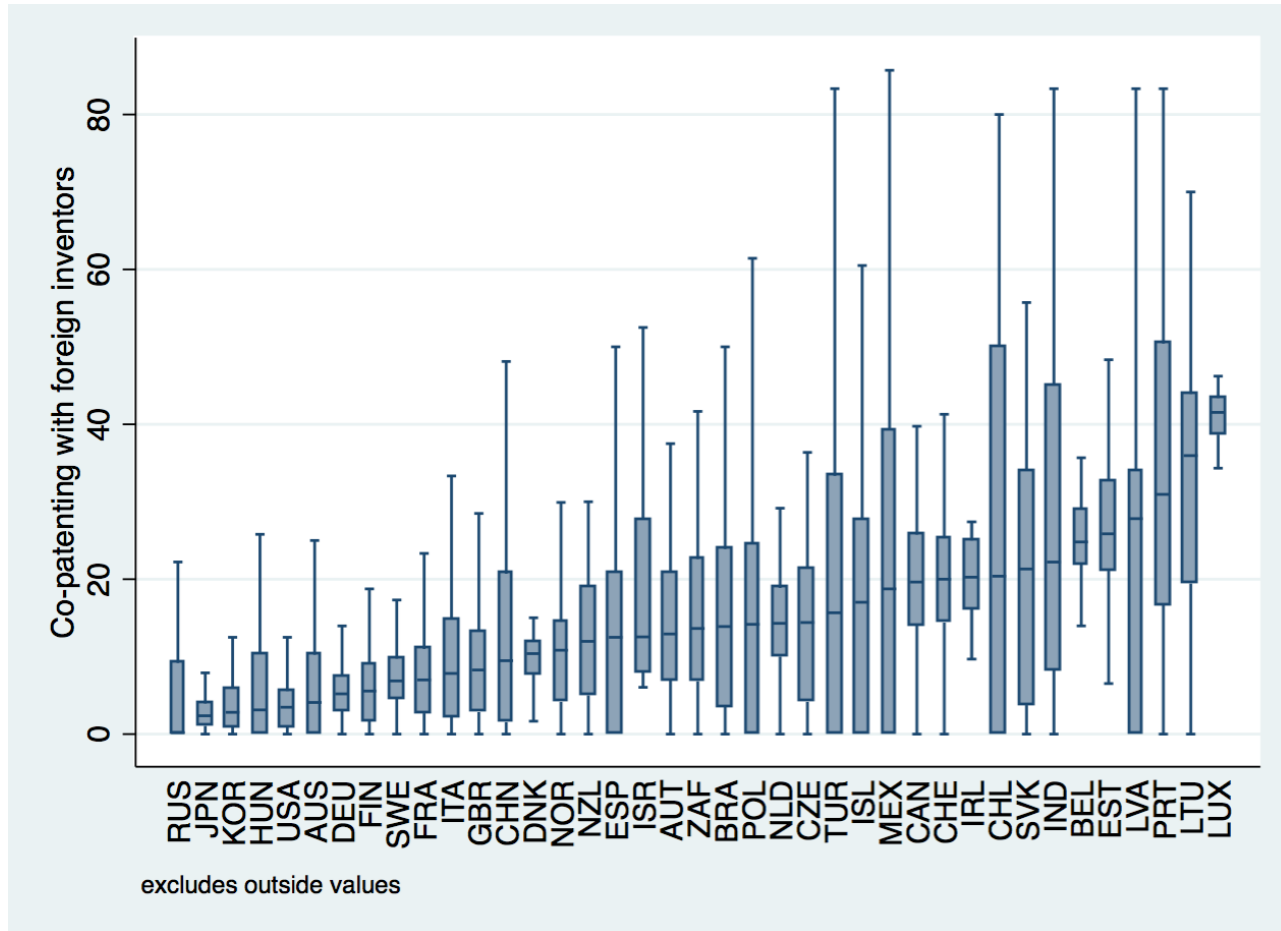
- Local co-invention is predominant (proximity matters), but with large heterogeneity
- Co-patenting with foreign inventors is becoming more important

# The changing geography of patenting: global pipelines



- Co-patenting with foreign inventors is becoming more important

# The changing geography of patenting: global pipelines



- Heterogeneous behaviour in co-patenting with foreign inventors is common in most countries

# Evidence on internationalisation of MNEs R&D

- Cross-border greenfield investments from FT's *fDi Markets* over 2003-2014
  - For each project we know
    - **Name** of the investing company and its parent
    - **City** where the investment take place and city of parent (with geographical coordinates)
    - Main **business activity** involved (e.g. production, R&D, sales & marketing, HQ, logistics, business services, ...)
    - **Industry**



# Distance and the location of R&D

Castellani and Santangelo (2016)

Table 2 – **Average distance** between city of origin and city of destination

|                        | Global Cities | Metro area of global cities | Moderate global cities | Peripheral cities | Total        |
|------------------------|---------------|-----------------------------|------------------------|-------------------|--------------|
| Coordination           | 7,839         | 6,709                       | 6,617                  | 6,538             | 7,316        |
| <b>R&amp;D-related</b> | <b>8,312</b>  | <b>7,363</b>                | <b>8,605</b>           | <b>6,601</b>      | <b>7,771</b> |
| Production             | 6,481         | 5,948                       | 5,769                  | 5,494             | 5,707        |
| Support Svcs.          | 7,153         | 5,833                       | 6,227                  | 5,214             | 6,033        |
| Advanced Svcs.         | 7,024         | 6,130                       | 5,886                  | 5,193             | 6,489        |
| Total                  | 7,122         | 6,198                       | 6,223                  | 5,484             | 6,347        |

Coordination: Headquarters

Support svcs: Customer centers, Logistics, Maintenance, Technical support

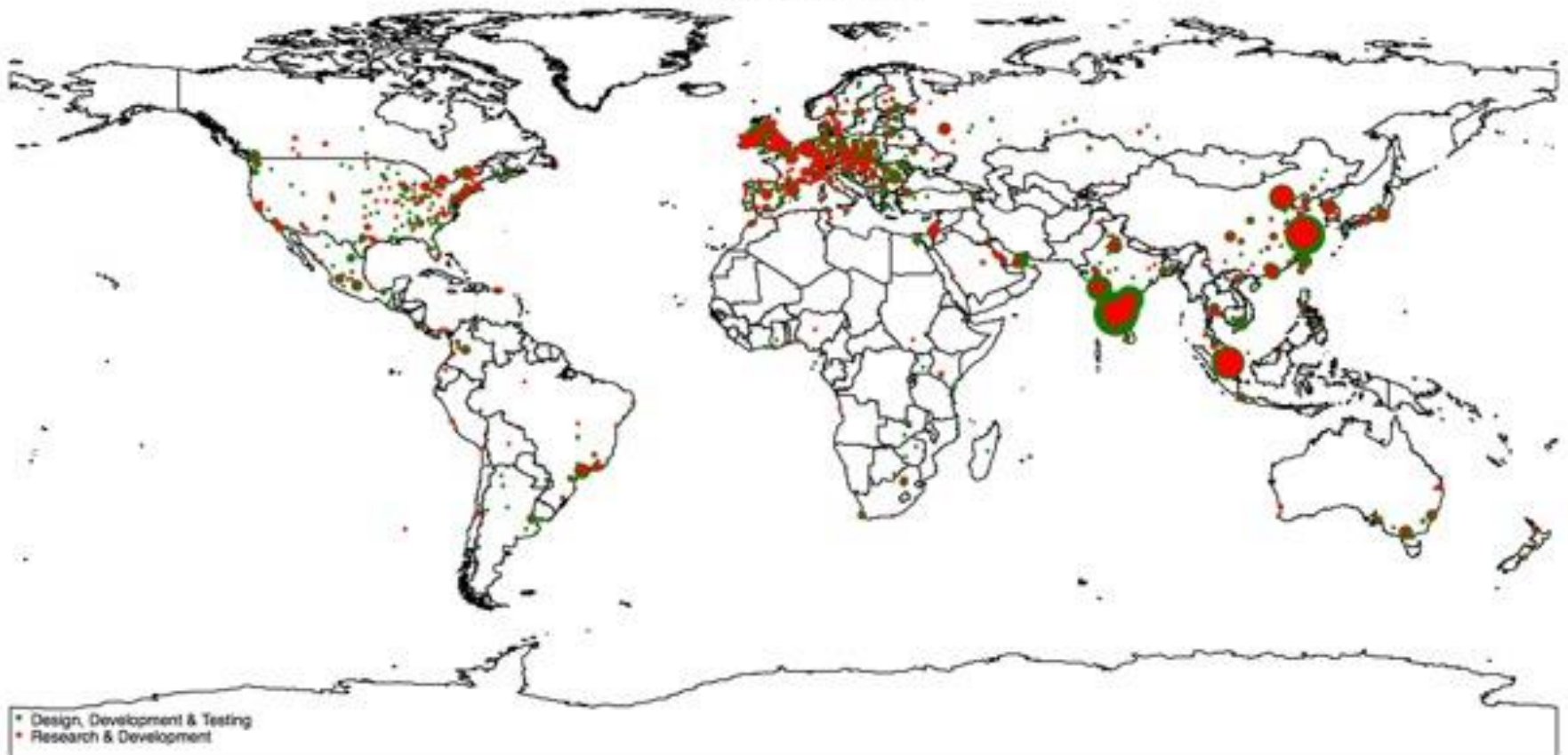
R&D-related: R&D, Design, Development and Testing

Production: Manufacturing, Construction, Extraction

Advanced svcs: Business svcs, Sales and Marketing

# Data

R&D and DDT FDIs



**6,235 projects** in R&D or Design, Development and Testing in **1,421 cities** worldwide

# Probability of locating R&D in a city

## Mixed logit results

| Table 3: Results of Mixed Logit Model       | All firms | Large firms | Small      | High-tech | Low-tech   |
|---|-----------|-------------|------------|-----------|------------|
| Mean  |           |             |            |           |            |
| Internal factors                            |           |             |            |           |            |
| Previous Production (firm-city)             | 1.460***  | 0.011       | 21.622**   | 0.103     | 4.838***   |
| Previous Other Activities (firm-city)       | 1.143***  | 0.866***    | 13.760**   | 1.694***  | -1.620***  |
| External factors                            |           |             |            |           |            |
| Main Global City                            | -0.451*** | 0.049       | -0.7254*** | -0.373*** | -0.814***  |
| Secondary Global City                       | 0.276***  | 0.316***    | 0.227***   | 0.332***  | -0.094     |
| City within 100 km from GC                  | 0.144***  | 0.183***    | 0.118**    | 0.137***  | 0.163      |
| Agglomeration R&D (log) (city)              | 0.284***  | 0.043       | 0.390***   | 0.357***  | -0.166**   |
| Agglomeration Production (log) (city)       | 0.032*    | 0.122***    | -0.010     | 0.009     | 0.185***   |
| Agglomeration Other Activities (log) (city) | 0.600***  | 0.554***    | 0.635***   | 0.566***  | 0.773***   |
| Distance (log)                              | 0.072***  | 0.175***    | 0.016      | 0.059***  | 0.157***   |
| Standard Deviation                          |           |             |            |           |            |
| Previous Prod (firm-city)                   | 9.072***  | 7.230***    | 34.660**   | 9.758***  | 12.173***  |
| Previous Other (firm-city)                  | 6.766***  | 4.648***    | 43.506**   | 5.591***  | -23.148*** |
| R&D (log) (city)                            | 0.340***  | -0.251***   | 0.374***   | 0.315***  | 0.411***   |
| Prod. (log) (city)                          | -0.003    | -0.029      | 0.004      | -0.011    | 0.019      |
| Other (log) (city)                          | -0.002    | -0.0213     | -0.004     | -0.003    | -0.006     |
| Distance (log)                              | -0.002    | 0.048       | -0.008     | -0.006    | 0.008      |
| No. obs                                     | 8,849,957 | 3,525,500   | 5,324,457  | 7,613,705 | 1,236,252  |
| No. Projects                                | 6,235     | 2,481       | 3,754      | 5,362     | 873        |
| No. Cities                                  | 1,421     | 1,421       | 1,421      | 1,421     | 1,421      |

# Probability of locating R&D in a city

## Mixed logit results

|                                  | Pharma/Biotech | Chemicals | Semiconductors  | Automotive |
|----------------------------------|----------------|-----------|-----------------|------------|
|                                  | Low modularity |           | High modularity |            |
| Mean                             |                |           |                 |            |
| Previous Prod (firm-city)        | 3.995***       | 11.247*** | -0.858          | 0.184      |
| Previous Other (firm-city)       | 3.427*         | 7.220***  | 1.826***        | -0.407     |
| External factors                 |                |           |                 |            |
| Main Global City                 | -0.160         | 0.1037    | 0.034           | -0.329     |
| Secondary Global City            | 0.379**        | 0.1877    | 0.527**         | 0.202      |
| City within 100 km from GC       | 0.734***       | 0.5822*** | 0.209           | 0.357**    |
| Agglomeration R&D (log) (city)   | 0.137*         | -0.0651   | 0.829***        | 0.421***   |
| Agglomeration Prod. (log) (city) | 0.023          | 0.3916*** | -0.105          | 0.198**    |
| Agglomeration Other (log) (city) | 0.733***       | 0.5061*** | 0.368***        | 0.214**    |
| Distance (log)                   | 0.002          | 0.1331*   | 0.0957          | 0.042      |
| Standard Deviation               |                |           |                 |            |
| Previous Prod (firm-city)        | 10.977**       | 25.602*** | 7.160***        | 6.728***   |
| Previous Other (firm-city)       | 15.867***      | 29.870*** | 6.504***        | 8.243***   |
| R&D (log) (city)                 | 0.344***       | -0.426*** | 0.218           | 0.065      |
| Prod. (log) (city)               | 0.018          | 0.012     | 0.300***        | -0.083     |
| Other (log) (city)               | -0.001         | 0.040     | 0.009           | 0.027      |
| Distance (log)                   | -0.015         | 0.141     | 0.110           | 0.069      |
| No. obs                          | 851,179        | 565,556   | 545,664         | 575,503    |
| No. Projects                     | 599            | 398       | 384             | 406        |
| No. Cities                       | 1,421          | 1,421     | 1,421           | 1,421      |

# Concluding remarks

- In order to thrive, clusters need ‘local buzz’ and ‘global pipelines’
- Evidence based on the evolution of patenting across OECD regions in the last 30 years suggest that
  - Despite that more regions have started to patent, strong clustering have emerged (consistent with ‘local buzz’ effect)
    - the top regions are patenting more and more
  - A number of regions have increased their propensity to co-patent with foreign inventors (consistent with ‘global pipeline’ argument)
    - It may be due to a combination of laggard regions starting to patent more and established regions seeking to renew their knowledge base
- MNE can play a key role in building pipelines that connect clusters
  - They seem able to overcome the difficulties of doing R&D far from home and transfer knowledge across space
  - Dispersion of R&D is somewhat constrained by the need to keep R&D close to production